

May 29, 2020

To Our Shareholders:

Shinya Ogawa

President, Member of the Board



100 Kyutoku-Cho, Ogaki, Gifu, Japan

## NOTICE OF THE 96TH ORDINARY GENERAL MEETING OF SHAREHOLDERS

We hereby inform you of the 96th Ordinary General Meeting of Shareholders to be held as follows. Given the spread of COVID-19, we ask all the shareholders to refrain from coming to the venue if at all possible and to exercise voting rights in writing or on the Internet in advance. Please review the Reference Documents for the General Meeting of Shareholders, and exercise your voting rights **no later than 17:00 on Friday, June 19, 2020(JST)**.

- 1. Date:** 10:00 am, Saturday, June 20, 2020
- 2. Place:** at the room Kyokko in OGAKI FORUM HOTEL.  
2-31 Mangoku, Ogaki, Gifu, Japan

### 3. Objectives of the Meeting:

#### Reports:

- (1) Business Report and Consolidated Financial Statements, as well as Results of the Audits of the Consolidated Financial Statements by the Accounting Auditors and the Audit & Supervisory Board for the 96th Fiscal Term (from April 1, 2019 to March 31, 2020).
- (2) Financial Statements for the 96th Fiscal Term (from April 1, 2019 to March 31, 2020)

#### Agenda:

- Proposal No.1: Distribution of Surplus**
- Proposal No.2: Partial Amendments to the Articles of Incorporation**
- Proposal No.3: Election of Seven (7) Members of the Board**
- Proposal No.4: Election of Four (4) Audit & Supervisory Board Member**
- Proposal No.5: Election of One (1) Substitute Audit & Supervisory Board Member**

**As a measure to prevent the infection with COVID-19, please exercise voting rights in writing or on the Internet in advance and make sure not to attend the Meeting. Please note that we will not provide mixer afterward, gift and courtesy bus.**

- If any corrections are made to the reference materials to be distributed at the shareholders' meeting, as well as the business report and statements of accounts (consolidated and non-consolidated), such corrections will also be listed on the following website.
- As we disclose the matters concerning stock warrant of the Company subject to business report, the system, policy and the status of operation of the Company, the policy for determination of dividends of surplus, and consolidated financial statements including consolidated statement of changes in net assets, consolidated statement of cash flows (Reference) and notes to consolidated financial statements, and non-consolidated financial statements including statement of changes in net assets and notes to non-consolidated

financial statements, on the corporate website according to law and the provisions of Article 14 of the Articles of Incorporation, we did not include them in the attachment to the convocation notice.

●Apart from the documents listed in the attachments to this notice of convocation, the business reports and financial statements (consolidated and non-consolidated) audited by the accounting auditor and the audit & supervisory board include the items posted on the company website below.(Japanese only)

website: <https://www.pacific-ind.co.jp/investor/meeting/>

**Proposal No.1: Distribution of Surplus**

The Company intends to maintain a policy of stable improvement of the dividend level with due consideration of operation results and the payout ratio for the distribution of profits of shareholders. To improve the value of the Company and secure the profits for shareholders, internal reserves will be utilized for investment and future business development to reinforce and improve the corporate quality.

Based on the policy, to respond the support of shareholders, we hereby propose that you approve the fiscal year-end dividend for this fiscal year as described below.

1. Type of property for dividends: Money
2. Allotment of property for dividends to shareholders and total amount thereof:
  - 14 yen per share of the Company's common stock
  - Total amount 852,503,302 yen
  - Note: The annual dividend proposed for the fiscal year, including the interim dividend, is 30 yen per share.
3. Effective date of the dividends from surplus: June 22, 2020

## Proposal No.2: Partial Amendments to the Articles of Incorporation

### 1. Reasons for the Amendments

As part of the diversification of the businesses and the corporate governance reform, the Company proposes the following amendments.

- (1) To address the diversified line of businesses, the Company adds and deletes the purpose of the businesses, and revises some words.
- (2) As part of the development of the environment where the management can show a healthy spirit of entrepreneurship, the Company adds a new provision concerning Board Members' exemption from liability.
- (3) To facilitate swift and agile steering of a board meeting, the Company deletes the provision for a convener and a chairperson and adds a new one that authorizes and empowers the Regulations for the Board of Directors.

### 2. Details of the Amendments

Details of the Amendments are as follows.

(The underlined sections represent the proposed changes.)

Current Articles of Incorporation	Proposed Change
<p style="text-align: center;">Chapter I General Rules</p> <p>(Purpose)</p> <p>Article 2 The purpose of the Company shall be to engage in the following businesses.</p> <p>(1) Manufacturing and <u>trade</u> of automobile <u>parts</u> and parts for other transport equipment and devices</p> <p>(2) Manufacturing and <u>trade</u> of electronic/electric equipment and devices and parts thereof</p> <p>(3) Manufacturing and <u>trade</u> of molds and jig</p> <p>(4) Manufacturing and <u>trade</u> of measuring instruments</p> <p>(5) Manufacturing and <u>trade</u> of metal/rubber/synthetic resin products</p> <p style="text-align: center;">(New)</p> <p><u>(6) Trade of oils and fats, etc.</u></p> <p>(7) Trade, lease/brokerage and management of real estate</p> <p>(8) Processing of information by computer, development/<u>trade</u> and lease of software, and <u>trade</u> and lease of information processing equipment</p> <p>(9) Non-life insurance agent business and solicitation for life insurance</p>	<p style="text-align: center;">Chapter I General Rules</p> <p>(Purpose)</p> <p>Article 2 The purpose of the Company shall be to engage in the following businesses.</p> <p>(1) <u>Development</u>, manufacturing and <u>sale</u> of parts for automobiles, <u>industrial vehicles, ships, aircraft</u> and parts <u>for</u> other transport equipment and devices</p> <p>(2) <u>Development</u>, manufacturing and <u>sale</u> of electronic/electric equipment and devices and parts thereof</p> <p>(3) <u>Development</u>, manufacturing and <u>sale</u> of molds and jig</p> <p>(4) <u>Development</u>, manufacturing and <u>sale</u> of measuring instruments</p> <p>(5) <u>Development</u>, manufacturing and <u>sale</u> of metal/rubber/synthetic resin products</p> <p>(6) Development, manufacturing and sale of office equipment</p> <p style="text-align: center;">(Deleted)</p> <p>(7) (No change)</p> <p>(8) Processing of information by computer, development/<u>sale</u> and lease of software, and <u>sale</u> and lease of information processing equipment</p> <p>(9) (No change)</p>

Current Articles of Incorporation	Proposed Change
<p>(10) Worker dispatch business</p> <p><u>(11) Business for management of golf courses</u></p> <p><u>(12) Any and all businesses incidental or relating to each of the foregoing</u></p> <p>Article 3-Article 16 (Texts omitted)</p> <p>Chapter IV Members of the Board and the Board of Directors</p> <p><u>(Establishment of Board of Directors)</u></p> <p>Article 17 The Company shall have the Board of Directors.</p> <p>Article 18-Article 21 (Texts omitted)</p> <p><u>(Convocation)</u></p> <p><u>Article 22 The Chair of the Board shall convene a meeting of the Board of Directors. However, when the Chair is unable to perform his/her duties or the position is vacant, other Members of the Board shall convene a meeting based on the order determined by the Board of Directors in advance.</u></p> <p><u>(ii) For the convocation described in the preceding paragraph, the Chair shall send a notice to each Member of the Board and Audit &amp; Supervisory Board Member at least two days before the date of the meeting. However, the Chair may shorten the notice period in case of emergency.</u></p>	<p>(10) (No change)</p> <p>(Deleted)</p> <p><u>(11) (No change)</u></p> <p>Article 3-Article 16 (No change)</p> <p>Chapter IV Members of the Board and the Board of Directors</p> <p><u>(Board of Directors)</u></p> <p>Article 17 The Company shall have the Board of Directors.</p> <p><u>(ii) For the convocation of a meeting of the Board of Directors, a notice shall be sent to each Member of the Board and Audit &amp; Supervisory Board Member at least two days before the date of the meeting. However, the notice period may be shortened in case of emergency.</u></p> <p><u>(iii) In addition to the preceding paragraph, the Regulations for the Board of Directors determined by the Board of Directors shall apply to steering of a meeting of the Board.</u></p> <p>Article 18-Article 21 (No change)</p> <p>(Deleted)</p>

Current Articles of Incorporation	Proposed Change
<p><u>(Chairperson)</u></p> <p><u>Article 23</u> The Chair of the Board shall serve as a chairperson of a meeting of the Board of Directors. However, when the Chair is unable to perform his/her duties or the position is vacant, other Members of the Board shall serve as a chairperson based on the order determined by the Board of Directors in advance.</p> <p>Article <u>24</u>-Article <u>27</u> (Texts omitted) (New)</p> <p>Article <u>28</u>-Article <u>44</u> (Texts omitted)</p>	<p>(Deleted)</p> <p>Article <u>22</u>-Article <u>25</u> (No change) (Exemption of Members of the Board from liability)</p> <p><u>Article 26</u> According to the provisions of Article 426, Paragraph 1 of the Companies Act, the Company may exempt Members of the Board (including former members) from liability as stipulated in Article 423, Paragraph 1 of the Act to the extent permitted by law based on a resolution of the Board of Directors.</p> <p>Article <u>27</u>-Article <u>43</u> (No change)</p>

### Proposal No.3: Election of Seven (7) Members of the Board

The term of office of all the eight incumbent Members of the Board will expire upon the conclusion of the General Meeting of Shareholders. The Company therefore proposes reducing the number of Members of the Board by one to improve the mobility of the Board of Directors and electing seven Members of the Board including two outside Board Members.

The nominees for members of the board are as follows:

Nominee NO.		Name	Current posts, assignments in the Company and attribute	Board Meeting attendance in fiscal year 2019
1	Reappointment	Shinya Ogawa	President, Member of the Board	12/12 (100%)

Nominee NO.		Name	Current posts, assignments in the Company and attribute	Board Meeting attendance in fiscal year 2019
2	Reappointment	Tetsushi Ogawa	Executive Vice President, Member of the Board Business Management Chief Officer, Corporate Planning Center,	12/12 (100%)
3	Reappointment	Katsuya Suzuki	Senior Managing Officer, Member of the Board Chief Officer, Technical Planning Center Deputy Chief Officer, Stamping & Plastic Molding Business Group	11/12 (92%)
4	Reappointment	Hisashi Kayukawa	Managing Officer , Member of the Board Chief Officer, Valve & TPMS Business Group	11/12 (92%)
5	Reappointment	Terumi Noda	Managing Officer, Member of the Board Chief Officer, Stamping & Plastic Molding Business Group	10/10 (100%)
6	Reappointment	Osamu Motojima	Outside Board Member and Independent Officer	11/12 (92%)
7	Reappointment	Taeko Katagiri	Outside Board Member and Independent Officer	9/10 (90%)

#### 1. Shinya Ogawa (September 8, 1947) Reappointment

	<p>■ Brief personal history, posts and assignments in the Company</p> <p>April 1973: Joined Toyota Motor Co., Ltd. (Current Toyota Motor Corporation)</p> <p>January 1981: Corporation)</p> <p>February 1981: Left Toyota Motor Co., Ltd.</p> <p>June 1983: Joined Pacific Industrial Co., Ltd.</p> <p>June 1985: Member of the Board</p> <p>March 1989: Managing Officer, Member of the Board</p> <p>February 1990: Senior Managing Officer, Member of the Board</p> <p>June 1996: Executive Vice President, Member of the Board President, Member of the Board (current position)</p>
	<p>■ Number of the Company's shares owned: 1,455,828</p>
<p>■ Reason that the Company appointed Shinya Ogawa as a candidate for member of the board:</p> <p>Shinya Ogawa, as President of the Company, has worked over the years on corporate management with a focus on improvement of corporate value and all stakeholders based on the corporate philosophy (Technology development, Respect for humanity, Conservation of global environment), thereby contributing to the growth and development of the Company. Given his knowledge as a business manager, demonstrated by his track record, and his abundant experience, the Company proposes that he be elected as Member of the Board.</p>	

## 2. Tetsushi Ogawa (August 16, 1978) Reappointment

	<p>■ Brief personal history, posts and assignments in the Company</p>
	<p>April 2005: Joined Toyota Motor Corporation                  December 2010: Left Toyota Motor Corporation                  January 2011: Joined Pacific Industrial Co., Ltd.                  June 2011: Operating Officer                  June 2013: Managing Officer                  June 2015: Senior Managing Officer, Member of the Board                  June 2018: Executive Vice President, Member of the Board                  January 2020: Executive Vice President, Member of the Board                  Chief Officer, Corporate Planning Center,                  In Charge of Valve &amp; TPMS Business (current position)</p>
<p>■ Number of the Company's shares owned: 72,016</p>	
<p>■ Reason that the Company appointed Tetsushi Ogawa as a candidate for member of the board:                  As Executive Vice President, Tetsushi Ogawa has promoted profit improvement centered on a growth strategy and production site improvement, contributing to the realization of increased corporate value by exhibiting distinguished management in corporate reorganization based on M&amp;A, enhancement of the governance system and manufacturing that makes customers happy. We continue to select him as a candidate for Director as he has a diverse sense of value, including a Kaizen spirit, as well as comprehensive and precise perspectives, including a production site perspective, and excellent insight.</p>	

## 3. Katsuya Suzuki (August 26, 1955) Reappointment

	<p>■ Brief personal history, posts and assignments in the Company</p>
	<p>April 1979: Joined Toyota Motor Co., Ltd. (Current Toyota Motor Corporation)                  January 2002: General manager, Body Department, Tsutsumi Plant                  January 2003: General manager, Stamping Production Technology Department                  January 2005: General manager, Body Department, Tahara Plant                  January 2009: Seconded to Pacific Industrial Co., Ltd.                  Managing Officer of Pacific Industrial Co., Ltd.                  June 2009: Left Toyota Motor Corporation                  Managing Officer, Member of the Board                  June 2015: Senior Managing Officer, Member of the Board                  January 2020: Senior Managing Officer, Member of the Board                  Chief Officer, Technical Planning Center                  Deputy Chief Officer, Stamping &amp; Plastic Molding Business Group (current position)</p>
<p>■ Number of the Company's shares owned: 20,624</p>	
<p>■ Reason that the Company appointed Katsuya Suzuki as a candidate for member of the board:                  Katsuya Suzuki has been involved in the technology development, production engineering, and production departments for many years, and has worked to develop and produce high-value-added products. In addition, as an Officer in charge of quality assurance, he contributed to building a quality management system and has gained abundant experience and professional knowledge, so we appointed him as a candidate.</p>	

#### 4. Hisashi Kayukawa (October 24, 1957) Reappointment

	<p>■ Brief personal history, posts and assignments in the Company</p>									
	<table> <tr> <td>March 1980:</td> <td>Joined Pacific Industrial Co., Ltd.</td> </tr> <tr> <td>June 2009:</td> <td>Operating Officer</td> </tr> <tr> <td>June 2013:</td> <td>Managing Officer</td> </tr> <tr> <td>June 2015:</td> <td>Managing Officer ,Member of the Board</td> </tr> <tr> <td>January 2020:</td> <td>Managing Officer , Member of the Board Chief Officer, Valve &amp; TPMS Business Group (current position)</td> </tr> </table>	March 1980:	Joined Pacific Industrial Co., Ltd.	June 2009:	Operating Officer	June 2013:	Managing Officer	June 2015:	Managing Officer ,Member of the Board	January 2020:
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June 2013:	Managing Officer									
June 2015:	Managing Officer ,Member of the Board									
January 2020:	Managing Officer , Member of the Board Chief Officer, Valve & TPMS Business Group (current position)									
<p>■ Important post concurrently held at another corporation:</p> <p>President, Schrader-Bridgeport International, Inc.          President, August France Holding Company SAS          President, Schrader SAS</p>										
<p>■ Number of the Company's shares owned: 38,851</p>										
<p>■ Reason that the Company appointed Hisashi Kayukawa as a candidate for member of the board:</p> <p>Hisashi Kayukawa has been involved in all production related phases, from development, design, production engineering, and through to production for many years, and has worked on advanced technology development with his abundant experience and knowledge, taking the lead to enhance the Company's technology. We appointed him as a candidate, because of his abundant experience and professional knowledge in this area.</p>										

#### 5. Terumi Noda (November 17, 1957) Reappointment

	<p>■ Brief personal history, posts and assignments in the Company</p>											
	<table> <tr> <td>May 1980:</td> <td>Joined Pacific Industrial Co., Ltd.</td> </tr> <tr> <td>June 2004:</td> <td>President, PI System Co., Ltd.</td> </tr> <tr> <td>June 2009:</td> <td>Operating Officer President, Pacific Manufacturing Ohio, Inc.</td> </tr> <tr> <td>June 2015:</td> <td>Managing Officer</td> </tr> <tr> <td>June 2019:</td> <td>Managing Officer, Member of the Board</td> </tr> <tr> <td>January 2020:</td> <td>Managing Officer , Member of the Board Chief Officer, Stamping &amp; Plastic Molding Business Group (current position)</td> </tr> </table>	May 1980:	Joined Pacific Industrial Co., Ltd.	June 2004:	President, PI System Co., Ltd.	June 2009:	Operating Officer President, Pacific Manufacturing Ohio, Inc.	June 2015:	Managing Officer	June 2019:	Managing Officer, Member of the Board	January 2020:
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June 2015:	Managing Officer											
June 2019:	Managing Officer, Member of the Board											
January 2020:	Managing Officer , Member of the Board Chief Officer, Stamping & Plastic Molding Business Group (current position)											
<p>■ Important post concurrently held at another corporation: President, Pacific Industries USA Inc.</p>												
<p>■ Number of the Company's shares owned: 48,714</p>												
<p>■ Reason that the Company appointed Terumi Noda as a candidate for member of the board:</p> <p>Terumi Noda has been involved in both domestic and international sales development for many years and has excellent insight for business. Also, as the President of a subsidiary in the U.S. and an IT subsidiary, he is familiar with global business environments and advanced communication business environments, etc. We selected him as a candidate for these reasons and because he has broad insight and abundant experience in the areas of corporate planning, human resources, accounting and finance, and procurement etc.</p>												

6. Osamu Motojima (December 5, 1948) Reappointment, Outside Board Member and Independent Officer

	<p>■ Brief personal history, posts, assignments in the Company and important posts concurrently held at other organizations</p>																												
	<table border="0"> <tr> <td>July 1987:</td> <td>Professor, Kyoto University, Plasma Physics Laboratory</td> </tr> <tr> <td>April 1988:</td> <td>Professor, Institute of Plasma Physics, Nagoya University</td> </tr> <tr> <td>April 1998:</td> <td>Scientific Advisor, Ministry of Education, Science and Culture</td> </tr> <tr> <td>April 2002:</td> <td>Director-General, National Institute for Fusion Science</td> </tr> <tr> <td>April 2004:</td> <td>Vice President, National Institutes of Natural Sciences</td> </tr> <tr> <td>March 2009:</td> <td>Foreign Member, The Royal Swedish Academy of Engineering Sciences (current position)</td> </tr> <tr> <td>April 2009:</td> <td>Professor Emeritus, National Institutes for Fusion Science (current position)</td> </tr> <tr> <td>May 2009:</td> <td>President, Future Energy Research Association (current position)</td> </tr> <tr> <td>July 2010:</td> <td>Director General, ITER International Fusion Energy Organization</td> </tr> <tr> <td>June 2013:</td> <td>Professor Emeritus, The Graduate University for Advanced Studies (current position)</td> </tr> <tr> <td>March 2015:</td> <td>Director General Emeritus, ITER International Fusion Energy Organization (current position)</td> </tr> <tr> <td>June 2015:</td> <td>Member of the Board, Pacific Industrial Co., Ltd. (current position)</td> </tr> <tr> <td>December 2015:</td> <td>Advisor to the Chairman, Chubu University (current position)</td> </tr> <tr> <td>June 2019</td> <td>Director, Chubu University (current position)</td> </tr> </table>	July 1987:	Professor, Kyoto University, Plasma Physics Laboratory	April 1988:	Professor, Institute of Plasma Physics, Nagoya University	April 1998:	Scientific Advisor, Ministry of Education, Science and Culture	April 2002:	Director-General, National Institute for Fusion Science	April 2004:	Vice President, National Institutes of Natural Sciences	March 2009:	Foreign Member, The Royal Swedish Academy of Engineering Sciences (current position)	April 2009:	Professor Emeritus, National Institutes for Fusion Science (current position)	May 2009:	President, Future Energy Research Association (current position)	July 2010:	Director General, ITER International Fusion Energy Organization	June 2013:	Professor Emeritus, The Graduate University for Advanced Studies (current position)	March 2015:	Director General Emeritus, ITER International Fusion Energy Organization (current position)	June 2015:	Member of the Board, Pacific Industrial Co., Ltd. (current position)	December 2015:	Advisor to the Chairman, Chubu University (current position)	June 2019	Director, Chubu University (current position)
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<p>■ Duration of assignment of Outside Board Member: Five (5) years (at the conclusion of this 96th Ordinary General Meeting of Shareholders)</p>																													
<p>■ Important posts concurrently held at other organizations:</p> <p>Director General Emeritus, ITER International Fusion Energy Organization</p> <p>Professor Emeritus, National Institutes for Fusion Science</p> <p>President, Future Energy Research Association</p> <p>Professor Emeritus, The Graduate University for Advanced Studies</p> <p>Advisor to the Chairman・Director , Chubu University</p>																													
<p>■ The relationship between the organizations that he concurrently holds an important post and Pacific Industrial Co., Ltd.</p> <p>The Company and the organizations that Osamu Motojima concurrently holds an important post have no capital or other business relationship.</p>																													
<p>■ Reason that the Company appointed Osamu Motojima as a candidate for Outside Board Member and reason that the Company judged that he can properly perform the task as Outside Board Member :</p> <p>The Company proposes that we elect Osamu Motojima as Outside Board Member because he has experience in acting as a professor at universities and specialized agencies for many years as well as Director-General of National Institute for Fusion Science and Director General of ITER. He has abundant international experiences and advanced special knowledge of environment and technologies.</p>																													
<p>■ Number of the Company's shares owned: 0</p>																													

7. Taeko Katagiri (September 7, 1941) Reappointment, Outside Board Member and Independent Officer

	<p>■ Brief personal history, posts, assignments in the Company and Important posts concurrently held at other organizations</p>																			
	<table border="0"> <tr> <td>April 1995:</td> <td>President, Chubu Women’s Junior College</td> </tr> <tr> <td>April 1995:</td> <td>Trustee, Gifu Seibi Gakuin (current position)</td> </tr> <tr> <td>June 1996:</td> <td>Chairwoman, Gifu Child Welfare Council (current position)</td> </tr> <tr> <td>April 1999:</td> <td>President, Chubu Gakuin College (current position)</td> </tr> <tr> <td>April 2001:</td> <td>Vice President, Chubu Gakuin University (current position)</td> </tr> <tr> <td>October 2009:</td> <td>Chairwoman, Public Safety Commission of Gifu Prefecture</td> </tr> <tr> <td>December 2015:</td> <td>Audit &amp; Supervisory Board Member, Gifu Simbun Co., LTD. (current position)</td> </tr> <tr> <td>April 2016:</td> <td>Director, Gifu Seibi Gakuin (current position)</td> </tr> <tr> <td>April 2016</td> <td>Supervisor, Gifu University</td> </tr> <tr> <td>June 2019</td> <td>Member of the Board, Pacific Industrial Co., Ltd. (current position)</td> </tr> </table>	April 1995:	President, Chubu Women’s Junior College	April 1995:	Trustee, Gifu Seibi Gakuin (current position)	June 1996:	Chairwoman, Gifu Child Welfare Council (current position)	April 1999:	President, Chubu Gakuin College (current position)	April 2001:	Vice President, Chubu Gakuin University (current position)	October 2009:	Chairwoman, Public Safety Commission of Gifu Prefecture	December 2015:	Audit & Supervisory Board Member, Gifu Simbun Co., LTD. (current position)	April 2016:	Director, Gifu Seibi Gakuin (current position)	April 2016	Supervisor, Gifu University	June 2019
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June 2019	Member of the Board, Pacific Industrial Co., Ltd. (current position)																			
<p>■ Duration of assignment of Outside Board Member: One (1) year (at the conclusion of this 96th Ordinary General Meeting of Shareholders)</p>																				
<p>■ Important post concurrently held at another organization:</p> <p>President, Chubu Gakuin College          Director, Gifu Seibi Gakuin          Vice President, Chubu Gakuin University          Chairwoman, Gifu Child Welfare Council          Audit &amp; Supervisory Board Member, Gifu Simbun Co., LTD.</p>																				
<p>■ The relationship between the organization that she concurrently holds an important post and Pacific Industrial Co., Ltd.</p> <p>The Company and the organization that Taeko Katagiri concurrently holds an important post have no capital or other business relationship.</p>																				
<p>■ Reason that the Company appointed Taeko Katagiri as a candidate for Outside Board Member and reason that the Company judged that she can properly perform the task as Outside Board Member :</p> <p>Taeko Katagiri has served as a University President for many years as well as a Ministry of Education, Culture, Sports, Science and Technology-designated research and development school administrator. She has also served as a welfare and educational institution committee member and has utilized her advanced social knowledge to serve as the chairperson of various public safety commissions. Ms. Katagiri has been deeply involved in the reform of English education rooted in local communities and the promotion of women’s participation in work and career advancement, etc. For our company, which is trying to promote the participation and advancement of human resources with diverse senses of value, we decided that it would be best for her to supervise our company’s management from a female point of view, so we selected her as a candidate.</p>																				
<p>■ Number of the Company's shares owned: 0</p>																				

(Note)

1. There is no special interest between each candidate and the Company.
2. Osamu Motojima and Taeko Katagiri are candidates for Outside board members . Osamu Motojima and Taeko Katagiri are registered as Independent Officer as stipulated by the Tokyo Stock Exchange and Nagoya Stock Exchange with the respective Exchange. When they are elected as originally proposed, they will continue to serve as Independent Officer.
3. Liability limitation agreement with outside board members

The Company stipulates in the Articles of Incorporation that it may sign an agreement with Outside board members to limit the liability for damages to the Company to a certain extent. When Osamu Motojima and Taeko Katagiri are elected, the Company plans to sign an agreement for limitation of liability when they assume the post, which limits the compensation for damage to the higher of the pre-determined amount (2 million yen or higher) or the minimum liability amount stipulated by law.

#### **Proposal No. 4: Election of Four Audit & Supervisory Board Members**

As the term of office of all Audit & Supervisory Board Members (Four) will expire upon the conclusion of the General Meeting of Shareholders, the Company proposes that four Audit & Supervisory Board Members be elected. The Company has obtained consent on the Proposal from the Audit & Supervisory Board.

The candidates for Audit & Supervisory Board Members are as follows.

Nominee NO.		Name	Position and attributes of the candidate	Audit & Supervisory Board attendance in fiscal year 2019	Board Meeting attendance in fiscal year 2019
1	Reappointment	Yasuhiko Fujii	Audit & Supervisory Board Member	12/12 (100%)	13/13 (100%)
2	New appointment	Makoto Ymamamura	Audit & Supervisory Board Member	—	—
3	Reappointment	Ayao Sakakibara	Audit & Supervisory Board Member Outside Auditor Independent Officer	12/12 (100%)	13/13 (100%)
4	New appointment	Tomoyuki Shinkai	Audit & Supervisory Board Member Outside Auditor Independent Officer	—	—

1. Yasuhiko Fujii (April 11, 1954) Reappointment

	<p>■ Brief personal history, posts and assignments in the Company</p> <p>April 1977: Joined Pacific Industrial Co., Ltd.</p> <p>April 2002: General Manager, Control Devices Business Unit Engineering Dept.</p> <p>June 2009: Senior General Manager Deputy General Manager, Research &amp; Development Center</p> <p>January 2010: Senior General Manager, TPMS Business Unit</p> <p>April 2014: General Manager, TPMS Business Unit Quality Dept.</p> <p>January 2016: Senior Project Manager, Valve &amp; TPMS Business Unit General Administration Dept.</p> <p>June 2016: Audit &amp; Supervisory Board Member (current position)</p>
	<p>■ Number of the Company's shares owned: 16,375</p>
<p>■ Reason that the Company appointed Yasuhiko Fujii as a candidate for Audit &amp; Supervisory Board Member: Yasuhiko Fujii worked in the Technology Development/Design Department and the Quality Assurance Department over the years, contributing to development of new products, expansion of new businesses and establishment/maintenance/improvement of the quality assurance system. The Company believes that his abundant experience and expertise are required to secure the legitimacy of management judgment of the Company, and thus proposes that he be elected as Audit &amp; Supervisory Board Member.</p>	

2. Makoto Yamamura (October 31, 1960) New appointment

	<p>■ Brief personal history, posts and assignments in the Company</p> <p>February 1980: Joined Pacific Industrial Co., Ltd.</p> <p>April 2006: General Manager, Tire Valve &amp; Control Devices Business Unit Production Control Dept.</p> <p>January 2012: Senior General Manager, Tire Valve &amp; Control Devices Business Unit General Administration Dept.</p> <p>April 2012: President, Pacific Valve Industrial Co., Ltd. (Retired in May 2020)</p>
	<p>■ Number of the Company's shares owned: 10,177</p>
<p>■ Reason that the Company appointed Makoto Yamamura as a candidate for Audit &amp; Supervisory Board Member: Makoto Yamamura worked in the Manufacturing/Purchasing Department and the Production Control Department, and has deep knowledge of the business. He also served as a top-level executive of the Korean subsidiary and familiarized himself with the global business environment. The Company believes that his abundant experience and expertise are required to secure the legitimacy of management judgment of the Company, and thus proposes that he be elected as Audit &amp; Supervisory Board Member.</p>	

### 3. Ayao Sakakibara (December 15, 1940) Reappointment

#### Outside Audit & Supervisory Board Member and Independent Officer

	<p>■ Brief personal history, posts, assignments in the Company and Important posts concurrently held at other organizations</p>									
	<table border="0"> <tr> <td style="vertical-align: top;">April 1977:</td> <td>Certified as an attorney Jointed Oguri Law Office</td> </tr> <tr> <td style="vertical-align: top;">April 1979:</td> <td>Joined Yamada Kondemi Thomos &amp; Dean Law Firm</td> </tr> <tr> <td style="vertical-align: top;">April 1983:</td> <td>Established Sakakibara Ayao Law Firm and posted to the head of this firm</td> </tr> <tr> <td style="vertical-align: top;">February 2004:</td> <td>Established Legal Professional Corporation SEIWA Representative Partner (current position)</td> </tr> <tr> <td style="vertical-align: top;">June 2016:</td> <td>Outside Audit &amp; Supervisory Board Member, Pacific Industrial Co., Ltd. (current position)</td> </tr> </table>	April 1977:	Certified as an attorney Jointed Oguri Law Office	April 1979:	Joined Yamada Kondemi Thomos & Dean Law Firm	April 1983:	Established Sakakibara Ayao Law Firm and posted to the head of this firm	February 2004:	Established Legal Professional Corporation SEIWA Representative Partner (current position)	June 2016:
April 1977:	Certified as an attorney Jointed Oguri Law Office									
April 1979:	Joined Yamada Kondemi Thomos & Dean Law Firm									
April 1983:	Established Sakakibara Ayao Law Firm and posted to the head of this firm									
February 2004:	Established Legal Professional Corporation SEIWA Representative Partner (current position)									
June 2016:	Outside Audit & Supervisory Board Member, Pacific Industrial Co., Ltd. (current position)									
<p>■ Duration of assignment of Outside Audit &amp; Supervisory Board Member: Four (4) years (at the conclusion of this 96th Ordinary General Meeting of Shareholders)</p>										
<p>■ Number of the Company's shares owned: 0</p>										
<p>■ Important post concurrently held at another organization:</p> <p>Representative Partner, Legal Professional Corporation SEIWA Auditor, The OGAWA Science and Technology Foundation Chairperson, Examination Committee for Information Disclosure and Personal Information Protection for Ena City, Gifu Prefecture Chairperson, Industrial Development Council for Ena City, Gifu Prefecture</p>										
<p>■ The relationship between the organization that he concurrently holds an important post and Pacific Industrial Co., Ltd.</p> <p>The Company and the organization that Ayao Sakakibara concurrently holds an important post have no capital or other important business relationship.</p>										
<p>■ Reason that the Company appointed Ayao Sakakibara as a candidate for Outside Audit &amp; Supervisory Board Member and reason that the Company judged that he can properly perform the task as Outside Audit&amp;Supervisory Board Member :</p> <p>As an attorney, Ayao Sakakibara has professional knowledge and abundant international experience in corporate legal affairs. We expect that he will use his knowledge and experience for the audits conducted for the Company, and we consider that he will, from an objective standpoint, provide advice for ensuring the legality of our business judgment as well as advice for our general business operations, so we nominated him as a candidate.</p>										

4. Tomoyuki Shinkai (October 22, 1968) New appointment

Outside Audit & Supervisory Board Member and Independent Officer

	<p>■ Brief personal history, posts, assignments in the Company and Important posts concurrently held at other organizations</p>					
	<table> <tr> <td>June 2007:</td> <td>Senior Partner, Cosmos &amp; Co.</td> </tr> <tr> <td>April 2019:</td> <td>Chairman, Business Development Committee, Tokai Division of Japanese Institute of Certified Public Accountants (Present)</td> </tr> <tr> <td>July 2019:</td> <td>Chief Senior Partner, Cosmos &amp; Co. (Present)</td> </tr> </table>	June 2007:	Senior Partner, Cosmos & Co.	April 2019:	Chairman, Business Development Committee, Tokai Division of Japanese Institute of Certified Public Accountants (Present)	July 2019:
June 2007:	Senior Partner, Cosmos & Co.					
April 2019:	Chairman, Business Development Committee, Tokai Division of Japanese Institute of Certified Public Accountants (Present)					
July 2019:	Chief Senior Partner, Cosmos & Co. (Present)					
<p>■ Number of the Company's shares owned: 0</p>						
<p>■ Important post concurrently held at another organization:</p> <p>Chief Senior Partner, Cosmos &amp; Co. Chairman, Business Development Committee, Tokai Division of Japanese Institute of Certified Public Accountants</p>						
<p>■ The relationship between the organization that he concurrently holds an important post and Pacific Industrial Co., Ltd.</p> <p>The Company and the organization that Tomoyuki Shinkai concurrently holds an important post have no capital or other important business relationship.</p>						
<p>■ Reason that the Company appointed Tomoyuki Shinkai as a candidate for Outside Audit &amp; Supervisory Board Member and reason that the Company judged that he can properly perform the task as Outside Audit &amp; Supervisory Board Member :</p> <p>Tomoyuki Shinkai, as a certified public accountant, has expertise in corporate accounting and abundant audit experience, which the Company expects him to fully utilize in its audit. The Company also believes that he can provide advice from an objective perspective on securing the legitimacy of management judgment and overall operations of the Company, and thus proposes that he be elected as Outside Auditor.</p>						

(Note)

1. There is no special interest between each candidate and the Company.
2. Ayao Sakakibara and Tomoyuki Shinkai are candidates for Outside Auditor. Ayao Sakakibara is registered as Independent Officer as stipulated by the Tokyo Stock Exchange and Nagoya Stock Exchange with the respective Exchange. When they are elected as originally proposed, Ayao Sakakibara will continue to serve as Independent Officer and Tomoyuki Shinkai will newly serve as Independent Officer.
3. Agreement for limitation of liability with Outside Auditors  
The Company stipulates in the Articles of Incorporation that it may sign an agreement with Outside Auditors to limit the liability for damages to the Company to a certain extent. When Ayao Sakakibara and Tomoyuki Shinkai are elected, the Company plans to sign an agreement for limitation of liability when they assume the post, which limits the compensation for damage to the higher of the pre-determined amount (2 million yen or higher) or the minimum liability amount stipulated by law.

### **Proposal No.5: Election of One (1) Substitute Audit & Supervisory Board Member**

We hereby propose that we elect a substitute audit & supervisory board member to avoid the situation that the Company does not satisfy the legal requirement for the number of audit & supervisory board members.

For this agenda, we have received consent of the Audit & Supervisory Board.

The nominee for the substitute audit & supervisory board member is as follows:

Toshio Kinjo (August 9, 1932) Substitute Outside Audit & Supervisory Board Member

	<b>■ Brief personal history, posts, assignments in the Company and important post concurrently held at another organization</b>
	April 1988: Dean, Department of Agriculture, Gifu University June 1995: President, Gifu University May 2001: Professor Emeritus, Gifu University (current position) July 2001: Chairman, Gifu Research and Development Foundation June 2002: Audit & Supervisory Board Member, Pacific Industrial Co., Ltd.
<b>■ Important post concurrently held at another organization: Professor Emeritus, Gifu University</b>	
<b>■ The relationship between the organization that he concurrently holds an important post and Pacific Industrial Co., Ltd.</b> The Company and the organizations that Toshio Kinjo, a nominee for substitute outside audit & supervisory board member, concurrently holds an important post have no capital or other business relationship.	
<b>■ Reason that the Company appointed Toshio Kinjo as a candidate for Substitute Outside Audit &amp; Supervisory Board Member and reason that the Company judged that he can properly perform the task as Outside Audit &amp; Supervisory Board Member :</b> We hereby propose that we elect Toshio Kinjo as a substitute outside audit & supervisory board member because he has acted as outside audit & supervisory board member of the Company for many years and has abundant experiences and excellent insight.	
<b>■ Number of the Company's shares owned: 0</b>	

(Note)

1. There is no special interest between each candidate and the Company.
2. Toshio Kinjo is candidates for Substitute Outside Auditor. When he is elected as originally proposed, he will serve as Independent Officer as stipulated by the Tokyo Stock Exchange and Nagoya Stock Exchange.
3. Liability limitation agreement with outside audit & supervisory board member  
The Articles of Incorporation of the Company allows the conclusion of a liability limitation agreement between the Company and outside audit & supervisory board member. When the appointment of Toshio Kinjo is approved, at the assignment of outside audit & supervisory board member, the Company intends to conclude a liability limitation agreement which limits the maximum amount of liability to be either higher the previously fixed amount of over JPY2 million or the legal minimum liability.