Consolidated Financial Results For the Fiscal Year Ended March 31, 2024

Company name: PACIFIC INDUSTRIAL CO., LTD.

Stock exchange listings: Tokyo and Nagoya Stock Exchanges

Stock code number: 7250

URL: https://www.pacific-ind.co.jp/ Representative: Tetsushi Ogawa, President

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(Amounts less than one million yen are omitted)

1. Consolidated Financial Results for FY 2023(From April 1, 2023 to March 31, 2024)

(1) Consolidated financial results

(%: changes from the same period of the previous fiscal year)

	Net sale	es	Operating in	ncome	Ordinary in	come	Net inco	me
FY 2023 FY 2022	Millions of yen 207,348 191,254	8.4 16.3	Millions of yen 14,456 9,298	55.5 -13.6	Millions of yen 18,836 13,209	42.6 -9.6	Millions of yen 16,974 9,301	82.5 -5.1

(Note) Comprehensive income: FY2023: 32,579 million yen (170.3%) FY2022: 12,054 million yen (-40.2%)

	Net income per share	Diluted net income per share	Return on equity	Return on asset	Operating margin
FY 2023 FY 2022	Yen 289.48 155.33	Yen 288.90 155.02	% 11.2 7.0	6.8 5.2	7.0 4.9

(Reference) Share of (profit) loss of entities accounted for using equity method:

FY2023: 1,384 million yen FY2022: 782 million yen

(2) Consolidated financial position

	Total assets	Net assets	Equity ratio	Net assets per share
	Millions of yen	Millions of yen	%	Yen
FY 2023	292,455	167,397	56.9	2,840.12
FY 2022	258,058	138,721	53.4	2,309.07

(Reference) Equity: FY2023: 166,310 million yen FY2022: 137,717 million yen

(3) Cash flow

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalent at end of period
FY 2023 FY 2022	Millions of yen 35,381 24,129	Millions of yen -19,577 -16,428	Millions of yen -4,660 -3,509	Millions of yen 44,490 31,593

2. Cash Dividends

		Annua	l dividends pe	r share		Total annual	Dayout satio	Dividend
	At end of 1 st quarter	At end of 2 nd quarter	At end of 3 rd quarter	At year-end	Total	dividends	Payout ratio (consolidate)	on equity (consolidated)
	Yen	Yen	Yen	Yen	Yen	Millions of yen	%	%
FY2022		20.00		22.00	42.00	2,523	27.0	1.9
FY2023	_	22.00	_	55.00	77.00	4,543	26.6	3.0
FY2024 (forecast)		26.00		26.00	52.00		30.5	

3. Forecasts of Consolidated Financial Results for FY2024 (From April 1, 2024 to March 31, 2025)

(%: changes from the same period of the previous fiscal year)

	Net sale	es	Operating in	ncome	Ordinary in	come	Net incor for the year attri owners of the	butable to	Net income per share
First half FY 2024	Millions of yen 98,000 200,000	-4.5 -3.5	Millions of yen 4,500 11,000	-40.0 -23.9	Millions of yen 5,500 13,000	-46.8 -31.0	Millions of yen 4,500 10,000	-40.2 -41.1	Yen 76.85 170.77

* Notes

(1) Changes in significant subsidiaries during the period: None

(Changes in specified subsidiaries resulting in changes in scope of consolidation)

Newly included: — (company name)
Newly excluded: — (company name)

- (2) Changes in accounting policies, accounting estimates and restatements
- ① Changes in accounting policies with revision of accounting standards: None
- ② Changes other than ①: None
- ③ Changes in accounting estimates: Yes
- ④ Restatement : None
- (3) Number of shares issued and outstanding (common stock)
 - ① Number of shares outstanding at end of period (including treasury stock)
 - ② Number of shares of treasury stock at end of period
 - ③ Average number of shares during the year ended March 31

FY2023	61,312,896 shares	FY2022	61,312,896 shares
FY2023	2,755,384 shares	FY2022	1,670,909 shares
FY2023	58,637,984 shares	FY2022	59,886,553 shares

(Reference) Summary of non-consolidated business results

1. Non-Consolidated Financial Result for FY2023 (From April 1, 2023 to March 31, 2024)

(1)Non-consolidated financial results

(%: changes from the same period of the previous fiscal year)

	Net sale	es	Operating in	ncome	Ordinary in	come	Net incom	me
FY 2023 FY 2022	Millions of yen 79,144 82,784	% -4.4 1.5	Millions of yen 6,247 4,917	27.0 -19.3	Millions of yen 12,977 10,750	20.7 -4.3	Millions of yen 14,466 8,228	75.8 -0.5

	Net income per share	Diluted net income per share
FY 2023 FY 2022	Yen 244.83 136.37	Yen 244.34 136.11

(1)Non-consolidated financial position

	Total assets	Net assets	Equity ratio	Net assets per share
FY 2023	Millions of yen 207,972	Millions of yen 107,292	51.5	Yen 1,816.66
FY 2022	191,397	93,140	48.6	1,548.37

(Reference) Equity: FY2023: 107,194 million yen FY2022: 93,043 million yen

- * Indication regarding status of performance of audit procedures
 This summary of financial results is not subject to the audit procedures in accordance with the Financial
 Instruments and Exchange Act. As of the time of disclosure of this summary of financial results, the audit
 procedures for consolidated financial statements under the Financial Instruments and Exchange Act have
 not been completed.
- * Explanation about appropriate use of the financial results forecasts, and other noteworthy matters Statements related to the future, including the forecasts of financial results, described in this document are based on information currently available to Pacific industrial and on certain assumptions deemed by Pacific industrial to be rational.

Consolidated Balance Sheets

(Million Yen)

			II.		(Million Yen)
	FY2022	FY2023		FY2022	FY2023
	(As of Mar.31, 2023)	(As of Mar.31, 2024)		(As of Mar.31, 2023)	(As of Mar.31, 2024)
(Assets)			(Liabilities)		
Current Assets	90,690	102,147	Current Liabilities	52,635	53,678
Cash and time deposits	32,088	45,120	Trade notes and accounts payable	14,394	13,942
Notes receivable - trade	1,544	1,601	Electronically recorded obligations - operating	6,832	6,530
Accounts receivable	29,683	27,965	Short-term borrowings	1,015	10
Merchandise and finished goods	9,522	7,522	Current portion of long-term borrowings	6,851	6,969
Work in process	7,414	7,689	Accounts payable	5,285	6,749
Raw materials and supplies	6,185	6,797	Accrued expenses	2,226	3,460
Accounts receivable	3,228	4,970	Income taxes payable	2,040	7,044
Other current assets	1,196	644	Consumption taxes payable	107	123
Less: Allowance for doubtful accounts	(173)	(164)	Deposit received	334	403
			Allowance for bonuses	1,605	1,844
Fixed Assets	167,367	190,308	Notes payable - facilities	120	22
			Other current liabilities	11,822	6,577
Property, Plant and Equipment	111,924	128,980			
Buildings and structures	32,658	50,445	Noncurrent Liabilities	66,701	71,380
Machinery and vehicles	46,081	50,328			
Tools, Furniture, and fixtures	2,297	2,475	Long-term borrowings	53,350	54,958
Land	10,651	11,414	Deferred tax liabilities	10,042	12,816
Lease Asset	1,311	1,526	Provision for directors retirement benefit	173	180
Construction in progress	18,924	12,789	Net defined benefit liabilities	553	665
			Other noncurrent liabilities	2,580	2,759
Intangible Fixed Assets	11,545	6,059			
Goodwill	6,219	2,883	Total Liabilities	119,337	125,058
Other	5,325	3,176			
Investments and Other Assets	43,897	55,267	(Net assets)		
Investments in securities	36,636	43,493	Shareholders' Equity	107,854	120,941
Long-term loans	27	10	Capital stock	7,316	7,316
Deferred tax assets	364	171	Capital surplus	7,686	7,690
Net defined benefit asset	6,118	10,853	Retained earnings	94,044	108,399
Other fixed assets	752	741	Less:Treasury stock at cost	(1,193)	(2,465)
Less: Allowance for doubtful accounts	(1)	(2)			
			Valuation and Translation Adjustment	29,862	45,369
			Valuation difference on available securities	16,100	19,694
			Foreign currency translation adjustments	13,154	22,094
			Remeasurement of defined benefit plan	608	3,580
			Subscription rights to shares	97	97
			Minority Interests	905	988
			Total Net Assets	138,721	167,397
Total Assets	258,058	292,455	Total Liabilities and Net Assets	258,058	292,455

Consolidated Statements of Income

(Million Yen)

	FY2022	FY2023
	For the Year Ended Mar.31, 2023	For the Year Ended Mar.31, 2024
Net sales	191,254	207,348
Cost of sales	168,424	177,558
Gross profit	22,829	29,790
Selling, general and administrative expenses	13,531	15,334
Operating Income (loss)	9,298	14,456
Non-operating income	4,231	4,740
Interest income	103	483
Dividend income	767	896
Equity in earnings of affiliated companies	782	1,384
Foreign exchange gain	1,130	1,348
Gain on sales of investment securities	649	-
Other non-operating income	797	626
Non-operating Expenses	320	360
Interest expense	285	329
Other non-operating expense	35	31
Ordinary income (loss)	13,209	18,836
Extraordinary income	-	15,520
Gain on sales of investment securities	-	15,520
Extraordinary Losses	298	7,903
Loss on sales and retirements of fixed assets	149	350
Impairment loss	148	7,553
Profit (loss) before income taxes and non controlling interests	12,911	26,452
Income taxes	3,498	9,436
Current term net profit (loss)	9,412	17,015
Profit (loss) attributable to non-controlling interests	110	40
Profit (loss) attributable to owners of parent	9,301	16,974