Consolidated Financial Results For the 3rd Quarter Ended December 31, 2019

Company name: PACIFIC INDUSTRIAL CO., LTD.

Stock exchange listings: Tokyo and Nagoya Stock Exchanges (First Section)

Stock code number: 7250

URL: http://www.pacific-ind.co.jp/

Representative: Shinya Ogawa, President

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(Amounts less than one million yen are omitted)

1. Consolidated Financial Results for FY 2019 3rd Quarter (From April 1, 2019 to December 31, 2019)

(1) Consolidated Financial Results

(%:changes from the same period of the previous fiscal year)

| | Net Sales | | Operating Income | | Ordinary Income | | Profit attribute to owners of parent | |
|--------------------|-------------|------|------------------|------|-----------------|-----|--------------------------------------|-----|
| | Million Yen | % | Million Yen | % | Million Yen | % | Million Yen | % |
| FY2019 3rd quarter | 123,075 | 22.3 | 6,798 | 6.6 | 7,791 | 4.3 | 5,568 | 0.6 |
| FY2018 3rd quarter | 100,607 | 16.0 | 6,378 | 11.5 | 7,466 | 3.1 | 5,537 | 2.8 |

Note: Comprehensive income

FY2019 3rd quarter: 5,165 million yen (13.9%), FY2018 3rd quarter: 4,534 million yen ($\triangle 48.2\%$)

| | Earnings Per Share | Fully Diluted Earnings Per Share | |
|--------------------|--------------------|-------------------------------------|--|
| | Yen | Yen | |
| FY2019 3rd quarter | 92.20 | 91.81 | |
| FY2018 3rd quarter | 91.86 | 91.32 | |

(2) Consolidated Financial Position

| | | | Net assets excluding |
|--------------------|--------------|-------------|---------------------------------|
| | Total Aggets | Not Assets | subscription rights to shares |
| | Total Assets | Net Aseets | and Non-controlling interests |
| | | | as a percentage of total assets |
| | Million Yen | Million Yen | % |
| FY2019 3rd quarter | 203,042 | 100,122 | 48.8 |
| FY2018 | 203,831 | 97,075 | 47.0 |

Note: Shareholders' equity: FY2019 3rd quarter: 99,066 million yen FY2018: 95,900 million yen

2. Cash Dividends

| | Annual Cash Dividends Per Share | | | | | | |
|------------------|---------------------------------|-------------|-------------|-------------|----------|--|--|
| | 1st quarter | 2nd quarter | 3rd quarter | 4th quarter | FY Total | | |
| | Yen | Yen | Yen | Yen | Yen | | |
| FY2018 | _ | 14.00 | _ | 19.00 | 33.00 | | |
| FY2019 | _ | 16.00 | | | | | |
| FY2019(Forecast) | | | _ | 17.00 | 33.00 | | |

Note: Revisions to the forecasts announced most recently: None

3. Forecasts of Consolidated Financial Results for FY 2019 (From April 1, 2019 to March 31, 2020)

(%:changes from the same period of the previous fiscal year)

| | Net Sales | | Operating Income | | Ordinary Income | | Profit attribute to owners of parent | | Earning Per Share |
|--------|-------------|------|------------------|-------|-----------------|-----------------|---|-------|-------------------|
| | Million Yen | % | Million Yen | % | Million Yen | % | Million Yen | % | Yen |
| FY2019 | 160,000 | 10.3 | 10,000 | △ 3.0 | 11,000 | \triangle 6.5 | 8,000 | △ 8.4 | 132.42 |

Note: Revisions to the forecasts announced most recently: None

4. Notes

(1) Changes in major subsidiaries during the current quarter: None

(Changes in specified subsidiaries that caused a change in the scope of consolidation)

Newly included: — (company name)

Newly excluded: — (company name)

(2) Application of special accounting methods for the preparation of quarterly consolidated financial statements: None

(3) Changes in accounting policies, accounting estimates and restatement

① Changes in accounting policies with revision of accounting standards: None

② Changes other than ①: None

③ Changes in accounting estimates: None

4 Restatement: None

(4) Number of shares issued and outstanding (common stock)

①Number of shares outstanding at end of period(including treasury stock)
②Number of shares of treasury stock at end of period
③Average number of common stock (quarterly total)

| FY2019 3rd quarter | 61,312,896 shares | FY 2018 | 61,312,896 shares |
|-----------------------|-------------------|-----------------------|-------------------|
| FY2019 3rd quarter | 868,815 shares | FY 2018 | 1,001,484 shares |
| FY2019 3rd quarter | 60,402,356 shares | FY2018 3rd quarter | 60,284,183 shares |

^{*} Note on status of quarterly review procedures

This summary of quarterly financial results is not subject to quarterly review procedures under the Financial Instruments and Exchange Act. As of the time of disclosure of this summary of quarterly financial results, however, the review procedures for quarterly consolidated financial statements under the Financial Instruments and Exchange Act have not been completed.

* Explanation about appropriate use of the financial results forecasts, and other noteworthy matters

Statements related to the future, including the forecasts of financial results, described in this document are
based on information currently available to Pacific industrial and on certain assumptions deemed by Pacific
industrial to be rational.

Consolidated Balance Sheets

(Mmillion Yen)

| | | II . | II. | | (Mmillion Yen) |
|---------------------------------------|----------------------|----------------------|---|----------------------|----------------------|
| | FY2018 | FY2019 | | FY2018 | FY2019 |
| | (As of Mar.31, 2019) | (As of Dec.31, 2019) | | (As of Mar.31, 2019) | (As of Dec.31, 2019) |
| (Assets) | | | (Liabilities) | | |
| Current Assets | 64,320 | 57,889 | Current Liabilities | 45,151 | 36,219 |
| | | | | | |
| Cash and time deposits | 21,763 | 18,780 | Trade notes and accounts payable | 10,626 | 9,440 |
| Trade notes and accounts receivable | 23,949 | 21,083 | Electronically recorded obligations - operating | 8,447 | 6,136 |
| Inventories | 14,671 | 15,372 | Short-term borrowings | 4,769 | 4,374 |
| Other accounts receivable | 3,366 | 2,102 | Current portion of long-term borrowings | 5,285 | 3,750 |
| Other current assets | 652 | 635 | Other accounts payable | 6,509 | 4,743 |
| Less: Allowance for doubtful accounts | △ 82 | △ 85 | Accrued expenses | 2,163 | 2,151 |
| | | | Income taxes payable | 1,924 | 489 |
| | | | Consumption taxes payable | 111 | 62 |
| Fixed Assets | 139,510 | 145,152 | Deposit received | 784 | 1,190 |
| | | | Allowance for bonuses | 1,615 | 862 |
| Property, Plant and Equipment | 92,178 | 95,762 | Allowance for bonuses to directors | 60 | 45 |
| Buildings and structures | 23,332 | 24,983 | Notes concerning installations | 127 | 250 |
| Machinery and vehicles | 37,002 | 40,684 | Other current liabilities | 2,727 | 2,721 |
| Tools, Furniture, and fixtures | 7,605 | 6,677 | | | |
| Land | 7,627 | 7,590 | Noncurrent Liabilities | 61,604 | 66,699 |
| Lease Asset | 412 | 631 | | | |
| Construction in progress | 16,197 | 15,195 | Long-term borrowings | 51,529 | 55,620 |
| | · | | Deferred tax liabilities | 8,181 | 9,106 |
| Intangible Fixed Assets | 15,035 | 13,795 | Provision for directors retirement benefit | 191 | 191 |
| Goodwill | 8,803 | 8,164 | Net defined benefit liabilities | 648 | 679 |
| Other | 6,232 | 5,631 | Other noncurrent liabilities | 1,052 | 1,103 |
| | | | | | |
| Investments and Other Assets | 32,296 | 35,594 | | | |
| Investments in securities | 26,675 | 29,669 | Total Liabilities | 106,755 | 102,919 |
| Long-term loans | 64 | 63 | | | |
| Deferred tax assets | 273 | 257 | (Net assets) | | |
| Net defined benefit asset | 4,473 | 4,745 | Shareholders' Equity | 82,973 | 86,532 |
| Other fixed assets | 812 | 861 | Capital stock | 7,316 | 7,316 |
| Less: Allowance for doubtful accounts | △ 3 | △ 3 | Capital surplus | 7,626 | 7,705 |
| | | | Retained earnings | 68,315 | 71,756 |
| | | | Less:Treasury stock at cost | △ 285 | △ 246 |
| | | | | | |
| | | | Valuation and Translation Adjustment | 12,927 | 12,533 |
| | | | Valuation difference on available securities | 11,480 | 13,352 |
| | | | Foreign currency translation adjustments | 1,015 | △ 1,147 |
| | | | Remeasurement of defined benefit plan | 431 | 328 |
| | | | Subscription rights to shares | 274 | 184 |
| | | | Minority Interests | 900 | 872 |
| | | | Total Net Assets | 97,075 | 100,122 |
| Total Assets | 203,831 | 203,042 | Total Liabilities and Net Assets | 203,831 | 203,042 |

Consolidated Statements of Income

(Million Yen)

| | | (Million Ferr | | |
|--|------------------------------------|------------------------------------|--|--|
| | FY2018 | FY2019 | | |
| | For the Year Ended Dec.31, 2018 | For the Year Ended Dec.31, 2019 | | |
| Net sales | 100,607 | 123,075 | | |
| Cost of sales | 86,768 | 106,520 | | |
| Gross profit | 13,839 | 16,555 | | |
| Selling, general and administrative expenses | 7,460 | 9,756 | | |
| Operating Income | 6,378 | 6,798 | | |
| Non-operating income | 1,484 | 1,314 | | |
| Interest income | 56 | 67 | | |
| Dividend income | 569 | 580 | | |
| Equity in earnings of affiliated companies | 502 | 393 | | |
| Foreign exchange gain | 131 | - | | |
| Other non-operating income | 224 | 273 | | |
| Non-operating Expenses | 395 | 322 | | |
| Interest expense | 189 | 237 | | |
| Commission fee | 190 | 1 | | |
| Foreign exchange losses | - | 51 | | |
| Other non-operating expense | 16 | 32 | | |
| Ordinary income | 7,466 | 7,791 | | |
| Extraordinary income | 128 | - | | |
| Gain on sales of fixed assets | 128 | - | | |
| Extraordinary Losses | 58 | 126 | | |
| Loss on sales and retirements of fixed assets | 58 | 126 | | |
| Income before income taxes and non controlling interests | 7,536 | 7,664 | | |
| Income taxes | 1,981 | 2,113 | | |
| Current term net profit | 5,554 | 5,550 | | |
| Loss attributable to non controlling interests | 17 | △ 18 | | |
| Profit attributable to the owners of parent | 5,537 | 5,568 | | |