Consolidated Financial Results For the 2nd Quarter Ended September 30, 2020

Company name: PACIFIC INDUSTRIAL CO., LTD.

Stock exchange listings: Tokyo and Nagoya Stock Exchanges (First Section)

Stock code number: 7250

URL: http://www.pacific-ind.co.jp/

Representative: Shinya Ogawa, President

Contact person: Satoshi Watanabe, General Manager of Accounting Dept.

Telephone: +81-584-93-0117

(Amounts less than one million yen are omitted)

1. Consolidated Financial Results for FY 2020 2nd Quarter (From April 1, 2020 to September 30, 2020)

(1) Consolidated Financial Results

(%:changes from the same period of the previous fiscal year)

| | Net S | Sales | Operating Income | | Ordinary Income | | Profit attribute to owners of parent | |
|--------------------|-------------|-------|------------------|-------|-----------------|-------|--------------------------------------|-------|
| | Million Yen | % | Million Yen | % | Million Yen | % | Million Yen | % |
| FY2020 2nd quarter | 64,827 | -21.7 | 862 | -81.6 | 1,313 | -73.4 | 942 | -72.9 |
| FY2019 2nd quarter | 82,765 | 28.7 | 4,683 | 19.1 | 4,935 | -2.5 | 3,473 | -9.2 |

Note: Comprehensive income

FY2020 2nd quarter: 777 million yen (-61.6%), FY2019 2nd quarter: 2,026 million yen (-60.8%)

| | Earnings Per Share | Fully Diluted Earnings Per Share |
|--------------------|--------------------|-------------------------------------|
| | Yen | Yen |
| FY2020 2nd quarter | 15.58 | 15.53 |
| FY2019 2nd quarter | 57.53 | 57.27 |

(2) Consolidated Financial Position

| | Total Assets | Net Aseets | Net assets excluding subscription rights to shares and Non-controlling interests as a percentage of total assets |
|--------------------|--------------|-------------|---|
| | Million Yen | Million Yen | % |
| FY2020 2nd quarter | 208,475 | 98,351 | 46.8 |
| FY2019 | 204,280 | 98,422 | 47.8 |

Note: Shareholders' equity: FY2020 2nd quarter: 97,590 million yen FY2019: 97,557 million yen

2. Cash Dividends

| | Annual Cash Dividends Per Share | | | | |
|------------------|---------------------------------|-------------|-------------|-------------|----------|
| | 1st quarter | 2nd quarter | 3rd quarter | 4th quarter | FY Total |
| | Yen | Yen | Yen | Yen | Yen |
| FY2019 | _ | 16.00 | _ | 14.00 | 30.00 |
| FY2020 | _ | 10.00 | | | |
| FY2020(Forecast) | | | | 10.00 | 20.00 |

Note: Revisions to the forecasts announced most recently: No

3. Forecasts of Consolidated Financial Results for FY 2020 (From April 1, 2020 to March 31, 2021)

(%:changes from the same period of the previous fiscal year)

| | Net S | Sales | Operatin | g Income | Ordinar | y Income | Profit att | ribute to of parent | Earning Per Share | ; |
|--------|-------------|-------|-------------|----------|-------------|----------|-------------|------------------------|-------------------|----|
| | Million Yen | % | Million Yen | % | Million Yen | % | Million Yen | % | Y | en |
| FY2020 | 145,000 | -12.6 | 6,000 | -42.9 | 6,500 | -41.6 | 4,500 | -38.0 | 74.5 | 38 |

Note: Revisions to the forecasts announced most recently: Yes

4. Notes

(1) Changes in major subsidiaries during the current quarter: None (changes in specified subsidiaries that caused a change in the scope of consolidation)

Newly included: — (company name)

Newly excluded: — (company name)

(2) Application of special accounting methods for the preparation of quarterly consolidated financial statements: None

(3) Changes in accounting policies, accounting estimates and restatement

① Changes in accounting policies with revision of accounting standards: None

② Changes other than ①: None

③ Changes in accounting estimates: None

4 Restatement: None

(quarterly total)

(4) Number of shares issued and outstanding (common stock)

①Number of shares outstanding at end of period(including treasury stock) ②Number of shares of treasury stock at end of period ③Average number of common stock

| FY2020 2nd quarter | 61,312,896 shares | FY 2019 | 61,312,896 shares |
|-----------------------|-------------------|-----------------------|-------------------|
| FY2020 2nd quarter | 798,055 shares | FY 2019 | 868,865 shares |
| FY2020 2nd quarter | 60,481,867 shares | FY2019 2nd quarter | 60,384,449 shares |

^{*} Note on status of quarterly review procedures

This summary of quarterly financial results is not subject to quarterly review procedures under the Financial Instruments and Exchange Act. As of the time of disclosure of this summary of quarterly financial results, however, the review procedures for quarterly consolidated financial statements under the Financial Instruments and Exchange Act have not been completed.

* Explanation about appropriate use of the financial results forecasts, and other noteworthy matters

Statements related to the future, including the forecasts of financial results, described in this document are
based on information currently available to Pacific industrial and on certain assumptions deemed by Pacific
industrial to be rational.

Consolidated Balance Sheets

(Million Yen)

| | | | | | (Million Yen) |
|---------------------------------------|----------------------|----------------------|---|----------------------|----------------------|
| | FY2019 | FY2020 | | FY2019 | FY2020 |
| | (As of Mar.31, 2020) | (As of Sep.30, 2020) | | (As of Mar.31, 2020) | (As of Sep.30, 2020) |
| (Assets) | | | (Liabilities) | | |
| Current Assets | 61,060 | 62,291 | Current Liabilities | 42,807 | 44,064 |
| | 01/000 | 32,231 | | 12,007 | 1 1,00 1 |
| Cash and time deposits | 18,315 | 22,366 | Trade notes and accounts payable | 10,876 | 10,027 |
| Trade notes and accounts receivable | 24,452 | 22,746 | Electronically recorded obligations - operating | 7,017 | 5,233 |
| Merchandise and finished goods | 6,522 | 5,992 | Short-term borrowings | 4,720 | 8,011 |
| Work in process | 4,638 | 4,333 | Current portion of long-term borrowings | 6,450 | 8,267 |
| Raw materials and supplies | 3,829 | 3,749 | Accounts payable | 4,457 | 4,614 |
| Other current assets | 3,375 | 3,185 | Income taxes payable | 583 | 468 |
| Less: Allowance for doubtful accounts | (74) | (81) | Allowance for bonuses | 1,563 | 1,398 |
| | | | Allowance for bonuses to directors | 57 | 13 |
| Fixed Assets | 143,219 | 146,183 | Other current liabilities | 7,080 | 6,028 |
| | | | | | |
| Property, Plant and Equipment | 98,361 | 101,028 | Noncurrent Liabilities | 63,050 | 66,059 |
| Buildings and structures | 26,155 | 25,511 | | | |
| Machinery and vehicles | 41,729 | 42,714 | Long-term borrowings | 52,471 | 55,419 |
| Tools, Furniture, and fixtures | 5,499 | 5,882 | Provision for directors retirement benefit | 184 | 158 |
| Land | 9,884 | 9,910 | Net defined benefit liabilities | 682 | 650 |
| Lease Asset | 1,219 | 1,179 | Other noncurrent liabilities | 9,712 | 9,831 |
| Construction in progress | 13,873 | 15,830 | | | |
| | | | Total Liabilities | 105,858 | 110,123 |
| Intangible Fixed Assets | 13,682 | 12,732 | | | |
| Goodwill | 8,056 | 7,435 | | | |
| Other | 5,626 | 5,297 | (Net assets) | | |
| | | | Shareholders' Equity | 88,220 | 88,370 |
| Investments and Other Assets | 31,175 | 32,422 | Capital stock | 7,316 | 7,316 |
| Investments in securities | 25,796 | 27,113 | Capital surplus | 7,705 | 7,744 |
| Other fixed assets | 5,382 | 5,311 | Retained earnings | 73,443 | 73,533 |
| Less: Allowance for doubtful accounts | (3) | (2) | Less:Treasury stock at cost | (246) | (224) |
| | | | | | |
| | | | Valuation and Translation Adjustment | 9,337 | 9,220 |
| | | | Valuation difference on available securities | 10,653 | 11,573 |
| | | | Foreign currency translation adjustments | (1,139) | (2,214) |
| | | | Remeasurement of defined benefit plan | (176) | (137) |
| | | | Subscription rights to shares | 184 | 141 |
| | | | Minority Interests | 680 | 618 |
| | | | Total Net Assets | 98,422 | 98,351 |
| Total Assets | 204,280 | 208,475 | Total Liabilities and Net Assets | 204,280 | 208,475 |

Consolidated Statements of Income

(Million Yen)

| | FY2019 | FY2020 |
|---|------------------------------------|------------------------------------|
| | For the Year Ended Sep.30, 2019 | For the Year Ended Sep.30, 2020 |
| | | |
| Net sales | 82,765 | 64,827 |
| Cost of sales | 71,595 | 58,276 |
| Gross profit | 11,170 | 6,550 |
| Selling, general and administrative expenses | 6,486 | 5,688 |
| Operating Income (loss) | 4,683 | 862 |
| Non-operating income | 747 | 857 |
| Interest income | 47 | 15 |
| Dividend income | 341 | 321 |
| Equity in earnings of affiliated companies | 204 | 84 |
| Subsidy income | 1 | 217 |
| Other non-operating income | 153 | 217 |
| Non-operating Expenses | 495 | 406 |
| Interest expense | 128 | 190 |
| Foreign exchange losses | 323 | 178 |
| Other non-operating expense | 42 | 37 |
| Ordinary income (loss) | 4,935 | 1,313 |
| Extraordinary Losses | 81 | 45 |
| Loss on sales and retirements of fixed assets | 81 | 45 |
| Profit (loss) before income taxes and non controlling interests | 4,854 | 1,268 |
| Income taxes | 1,381 | 373 |
| Current term net profit (loss) | 3,473 | 895 |
| Profit (loss) attributable to non-controlling interests | (0) | (47) |
| Profit (loss) attributable to owners of parent | 3,473 | 942 |